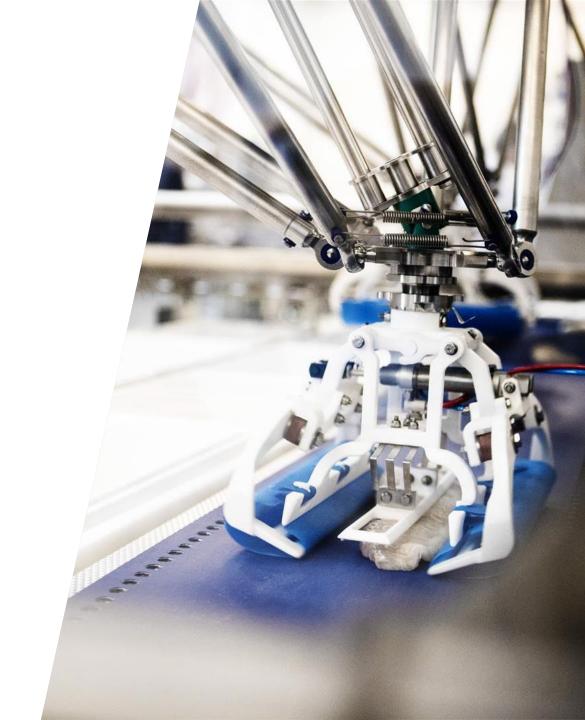


New Technology for Onboard Production

Sigurður Ólason, *EVP Marel FISH* January 9th, 2020





Marel at a glance



Marel is the leading global provider of advanced processing systems and services to the poultry, meat and fish industries



6,000+
EMPLOYEES



30+
COUNTRIES



100+ PARTNERS



#1 PROVIDER TO THE INDUSTRY



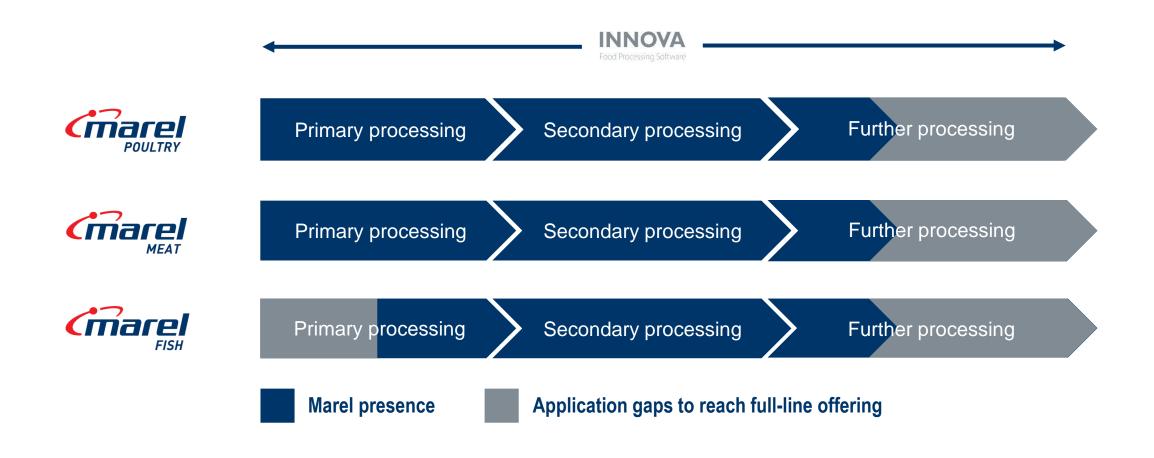
€1.2bn 2018 REVENUE



14.6% EBIT MARGIN 2018

Leading global provider of systems and services

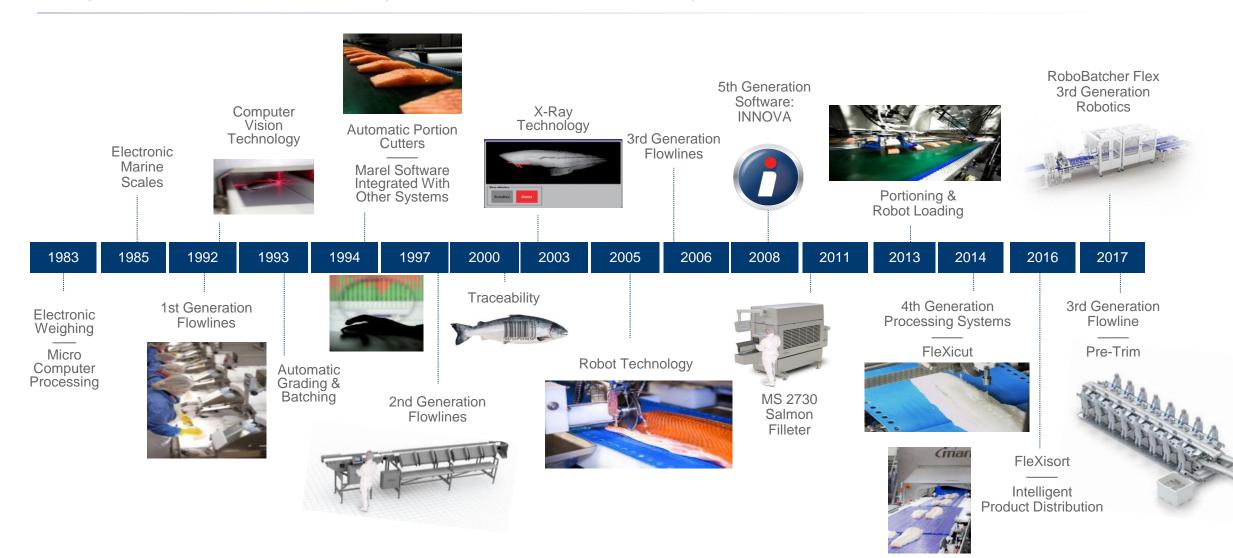




Marel milestones in the fish industry



Marel's fish processing systems are designed to increase and maintain the highest quality, throughput and yield possible, leading the way to improved processing efficiency





Vision

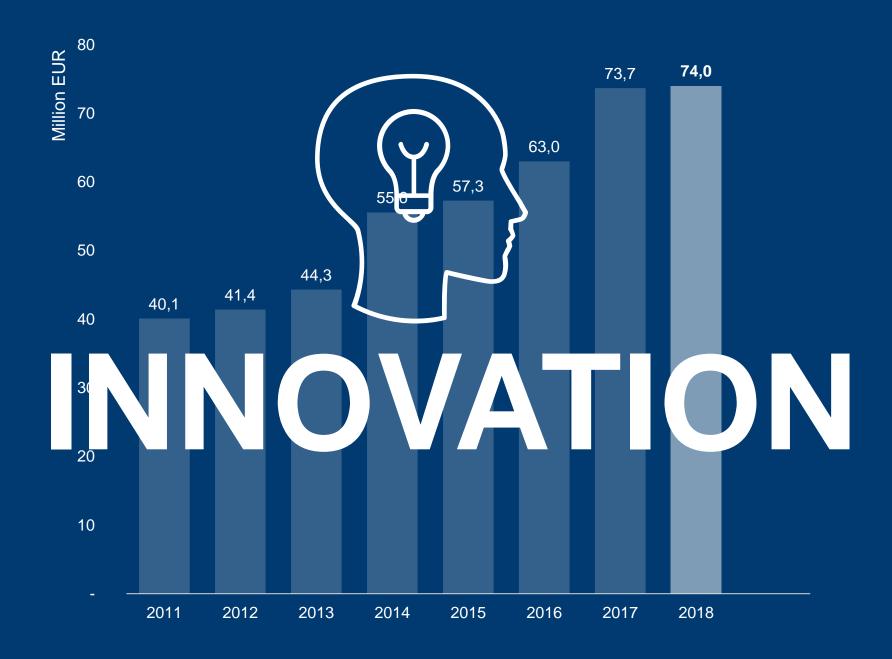
In partnership with our customers we are transforming the way fish is processed.

Our **vision** is of a world where quality food is produced sustainably and affordably.



EXCELLENCE UNITY

INNOVATION



UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS



SUSTAINABILITY

"MEETING THE NEEDS OF THE PRESENT WITHOUT COMPROMISING THE ABILITY OF FUTURE GENERATIONS TO MEET THEIR OWN NEEDS."

BRUNDTLAND COMMISSION





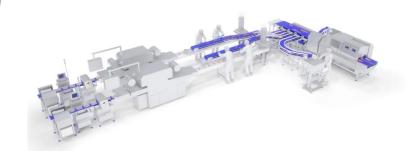
STANDARD EQUIPMENT

Marel has a strong portfolio of standard equipment and solutions



FULL-LINE SOLUTIONS

Marel delivers advanced processing solutions to the industry ranging from small solutions to full-line greenfield projects

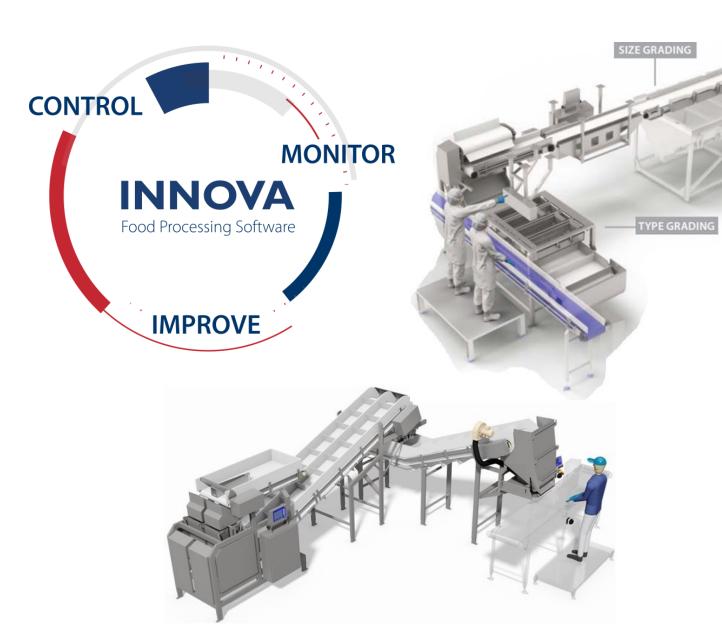


Today's onboard portfolio









Innova Marine – Intelligent production control



Innova onboard packing system



Designed to meet the requirements of the marine sector



- User friendly registration terminals
- Manages both trips and hauls
- Easy reporting and label design
- Full Traceability
- QC System
- Connection to GPS devices
- Master data management with other ships and plants (SIF report)

Curio - our newest family member



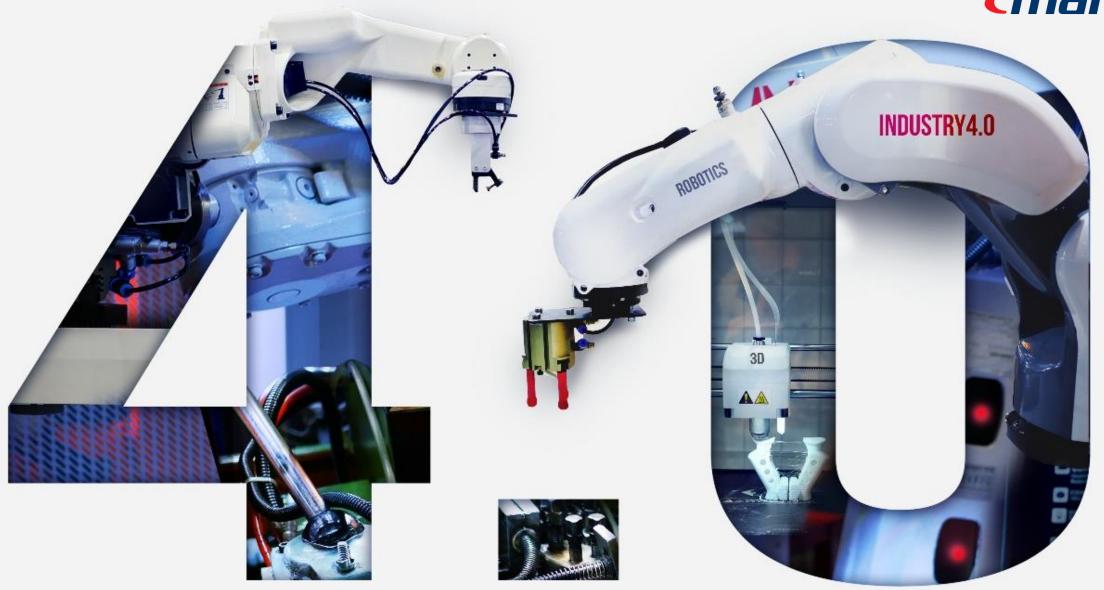












Industry 4.0















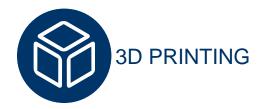














PRIMARY PROCESSING











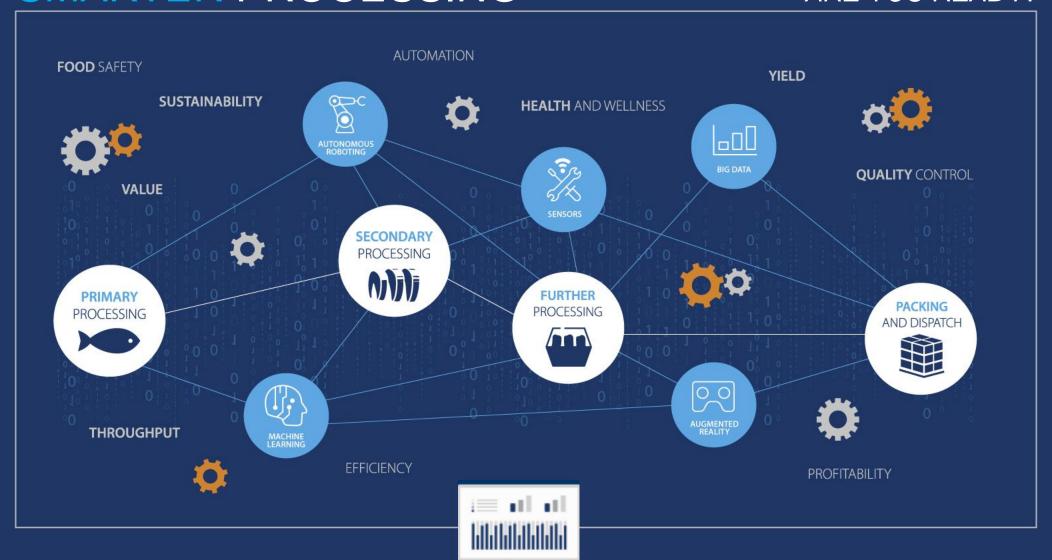






SMARTER PROCESSING

ARE YOU READY?





Marel is investing in Digital

To deliver on the **Digital** vision

- Marel doubled the Software R&D investment in 2018
- and we are increasing our investment in coming years

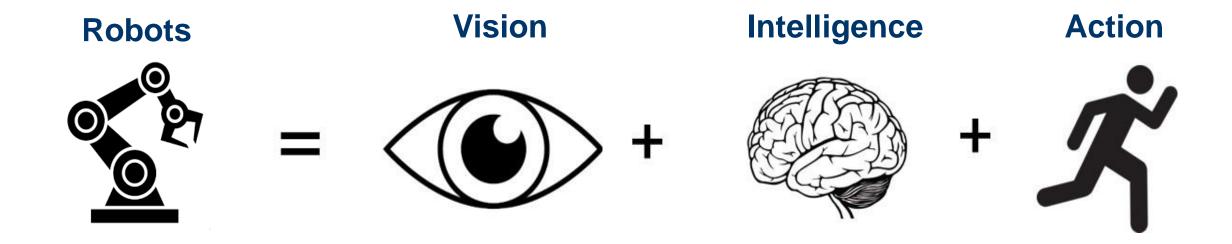
Focus on **infrastructure**, **big data**, and **artificial intelligence**.

Marel has added a new **Software Development Center** in Seattle.



The Entrance of Robotics into the Food Processing Sector





What drives the need for Robotics?











LABOUR SCARCITY

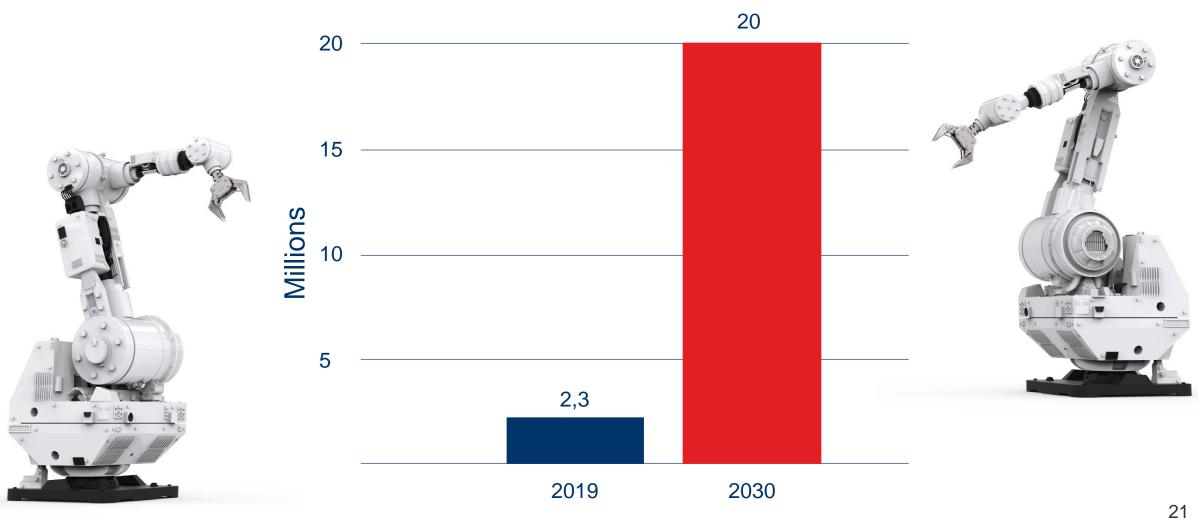
MONOTONOUS AND HARD JOBS

FOOD SAFETY

YIELD AND EFFICIENCY

Robots are Changing the World

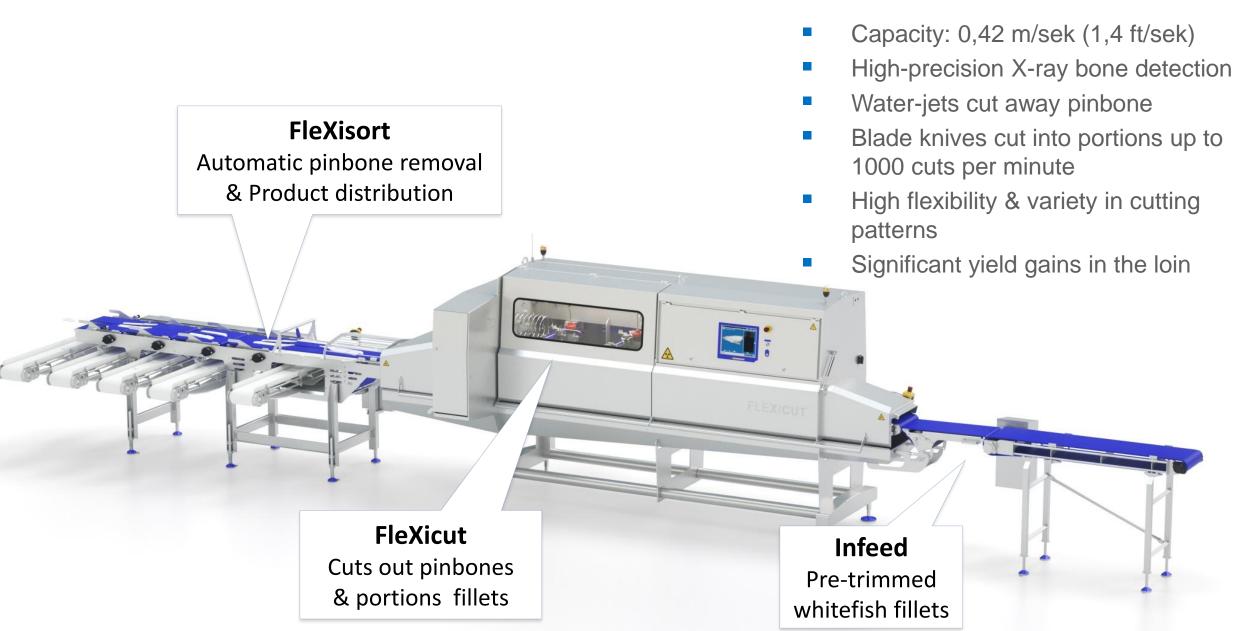




Heimild: Oxford Economics

FleXicut and FleXisort

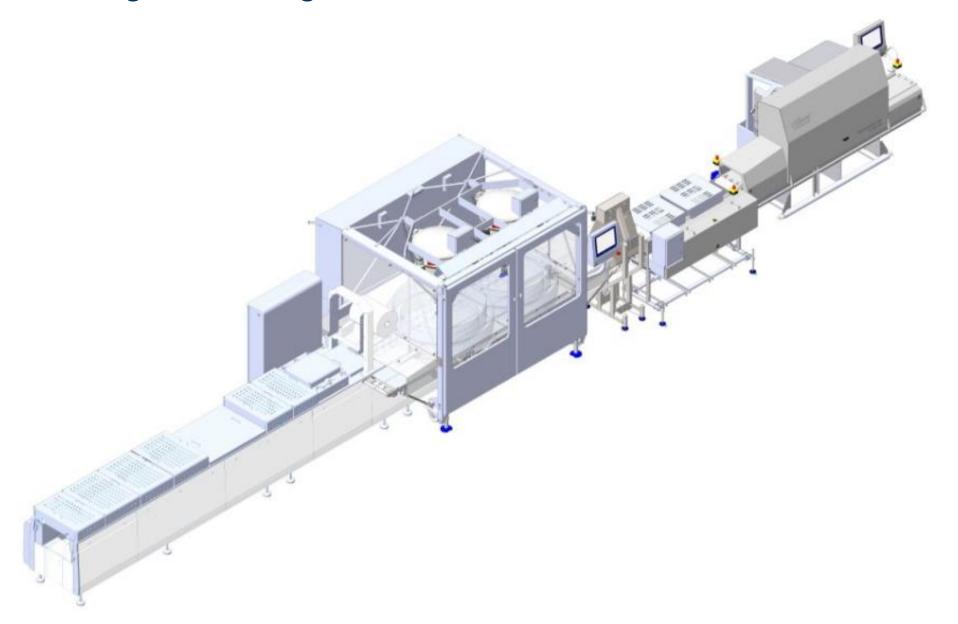






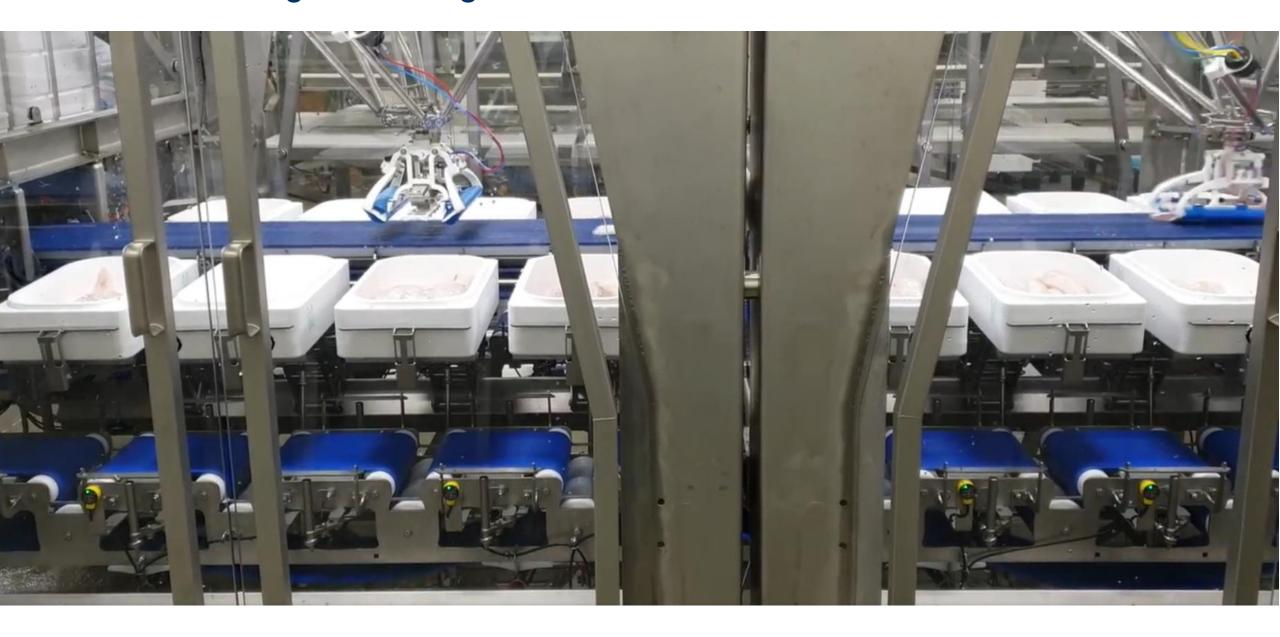
RoboBatching – batching into Thermoformer





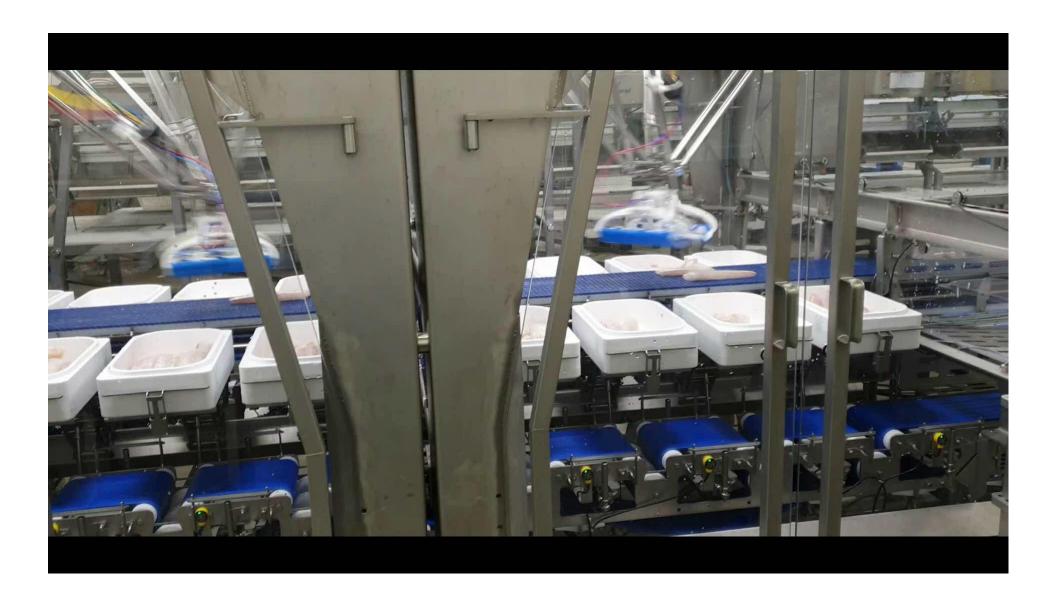
RoboBatching – batching into boxes





RoboBatching – batching into boxes

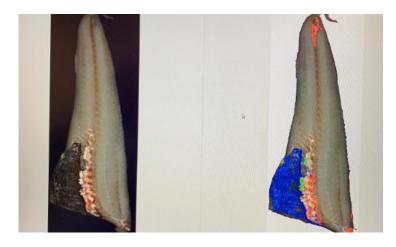




Automatic QC of fillets using machine learning







- Developed for visual quality control
- Weight estimation
- Grading based on certain parameters
- Active feedback to Filleting machines
- 100% quality documentation



Exciting times ahead





"THE BEST WAY TO PREDICT THE FUTURE IS TO CREATE IT"

Peter Drucker





LETS CREATE THE FUTURE - TOGETHER

and transform the way food is processed



THANK YOU!

