

OOH Market dynamics and trends

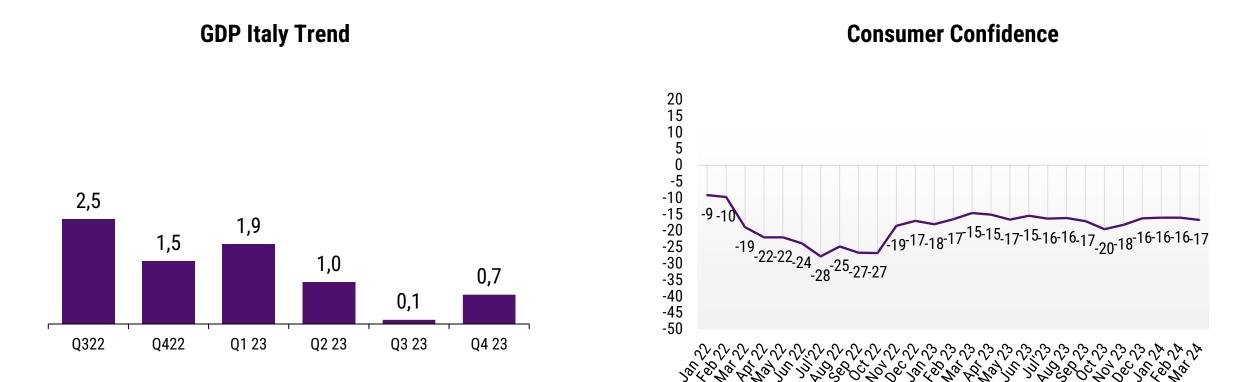
22 maggio 2024



The context

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GDP stops in Q3 but it restarts to grow in Q4. Also consumer confidence improves from the end of 2023.

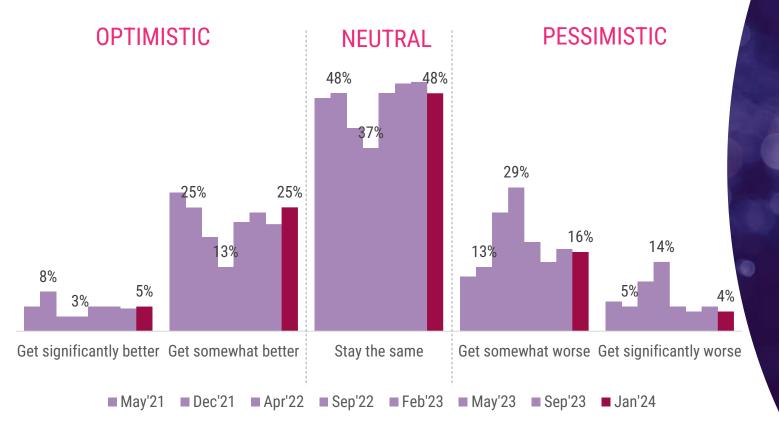


Source: Commissione Europea

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Financial Situation Expectations

Optimism about future expectations is increasing



30% optimistic 48% neutral 20% pessimistic

Source: Circana - Circana Sentiment Study - January 2024



In the next 6 months, you expect your financial situation...

Confidence Restaurateurs

Confidence is back above the 100 threshold and stands at 114.2. In the third quarter of 2023 it had fallen to 86.7.







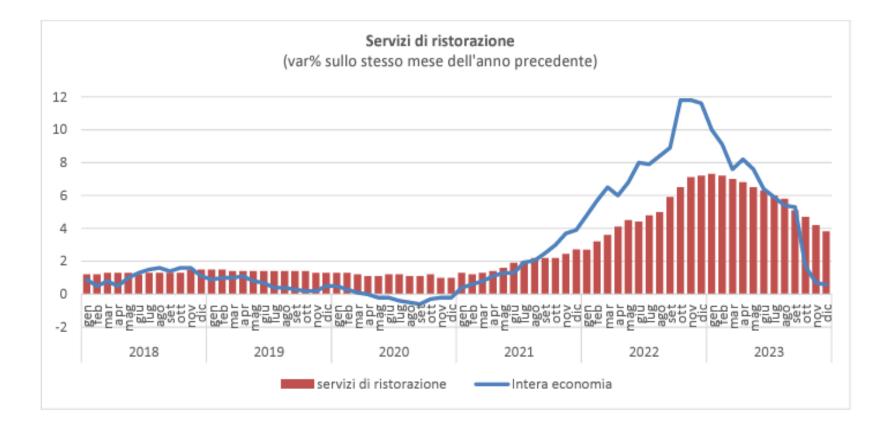
Source: FIPE - Indagine congiunturale sulla ristorazione commerciale IV trimestre 2023



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Inflation

Prices in foodservice grew +0,3 p.p. more than Total Inflation in 2023



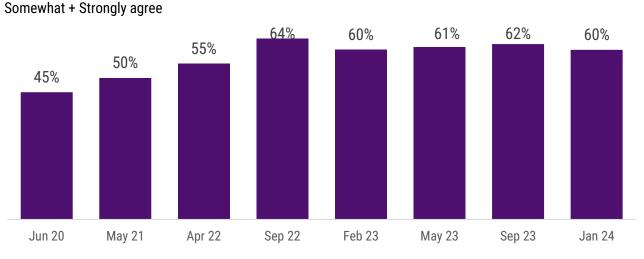
	2023 vs 2022				
Total Inflation	+5,7%				
Foodservice Inflation	+5,9%				
Commercial Foodservice	+6,0%				
Collective	+0,5%				



Source: FIPE - La dinamica dei prezzi nei Pubblici Esercizi – December 2023

Price Sensitivity

Rising prices have been a major concern since September '22. Pricing influences how consumers choose their out-of-home experiences.



"My financial situation affects my habits of consuming OOH"

52% said "prices in restaurants have gone up too much for me"



Think about consumption out of home. How much do you agree or disagree with the following statements regarding restaurants, fast food outlets, pubs, bars, cafes or canteens?

Source: Circana - Foodservice Sentiment Study W11, IT, January 2024

Price Sentiment in Foodservice

Consumers have now accepted the new environment and are adapting to rising prices

30%

+1pp vs Sep'23 I can still afford to eat out in bars and restaurants as usual



-1pp vs Sep'23 I can still afford to eat out in bars and restaurants, but I've changed my habits



-1pp vs Sep'23 I can't afford to eat out in bars and restaurants anymore

Among those who continue to eat out as usual are "Heavy" and "Medium User"; those who have decreased their consumption are mainly "Light Users".



Think about the current prices in restaurants, fast food restaurants, pubs, bars, coffee shops. Which of the following Source: Circana - Foodservice Sentiment Study W11, IT, January 2024 statements best represents you?

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Strategies in OOH

1/3 of consumers plan to reduce visits



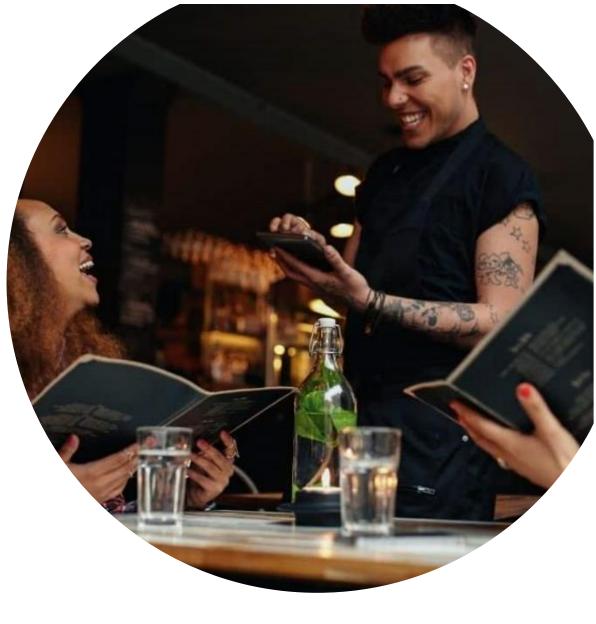
Go to bars and restaurants less often

Frequent my usual restaurant but look for better prices or promotions

Look for a restaurant that is different from the usual one that has better prices or promotions

Going to my usual restaurant but ordering fewer products

Don't change my habits about using Bars and Restaurants



Source: Circana - Foodservice Sentiment Study W11, IT, January 2024

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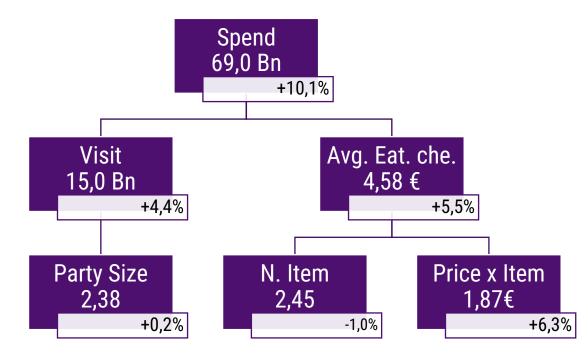


What strategies are you going to implement to cope with rising prices in restaurants, fast food restaurants, pubs, bars, coffee shops?

Italian OOH

2023

Total OOH – Resident Consumption



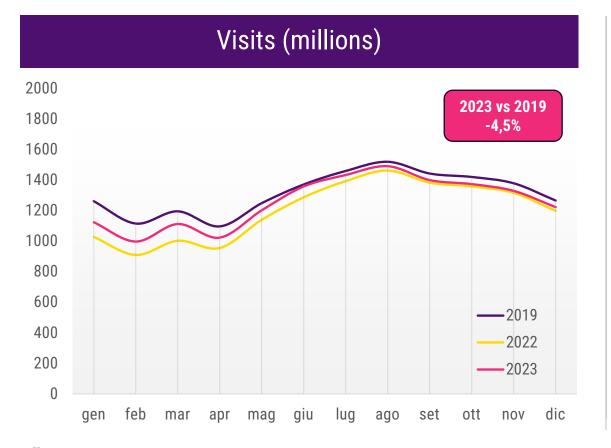


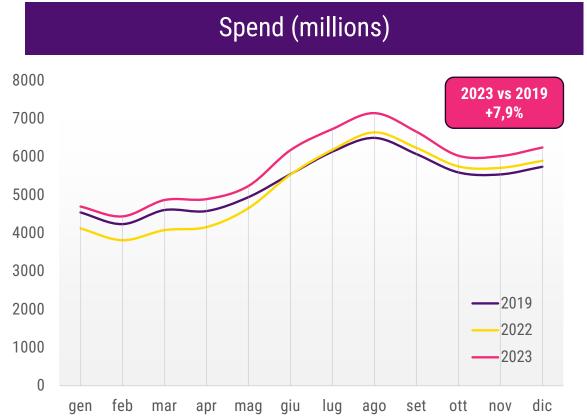
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Source: Circana - CREST® Circana, LLC | Proprietary and confidential

Total OOH – Monthly visits and spend vs 2019

The traffic is still below 2019 levels





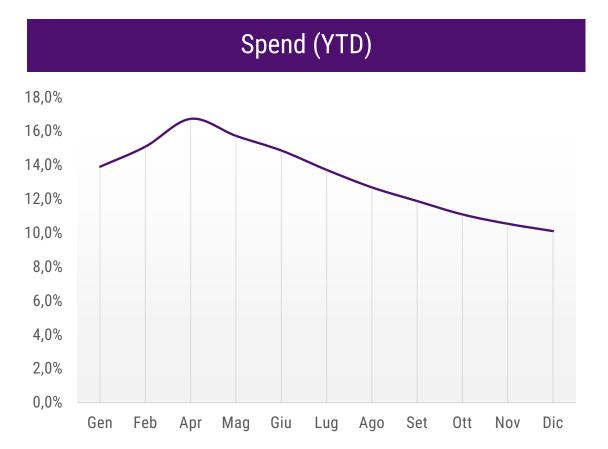


Source: Circana - CREST®

Totale OOH – YTD Visits and Spend 2023

Both visits and spend are slowing down







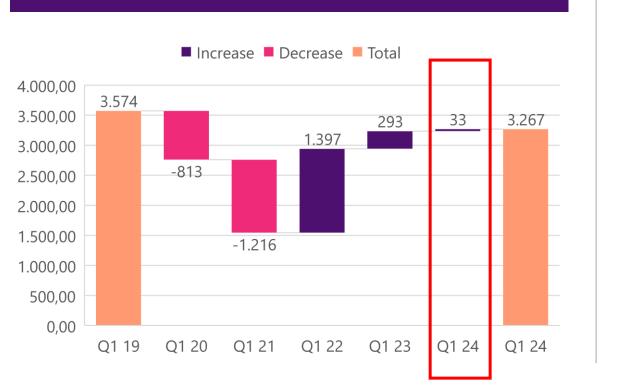
Source: Circana - CREST®

Q124 Performance

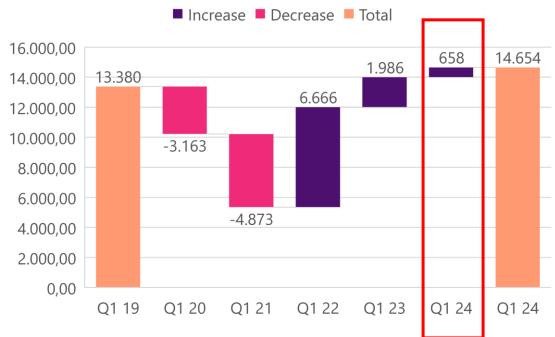
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From now on we need to expect more «normal» growth rates

Visits (millions)



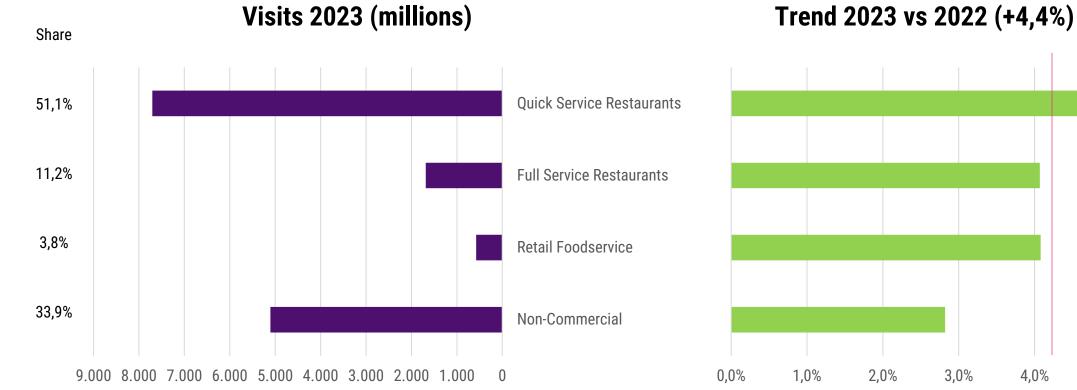
Spend (millions)



Source: Circana - CREST®

Macro Market Channels – Visits

Only Quick Service grows above the average





Source: Circana - CREST® - Total OOH

5,0%

6.0%

Market Segments - Visits

All QSR segments except QSR Other overindex the average whilst FSR Specialties and Workplace are below



Visits 2023 (millions)

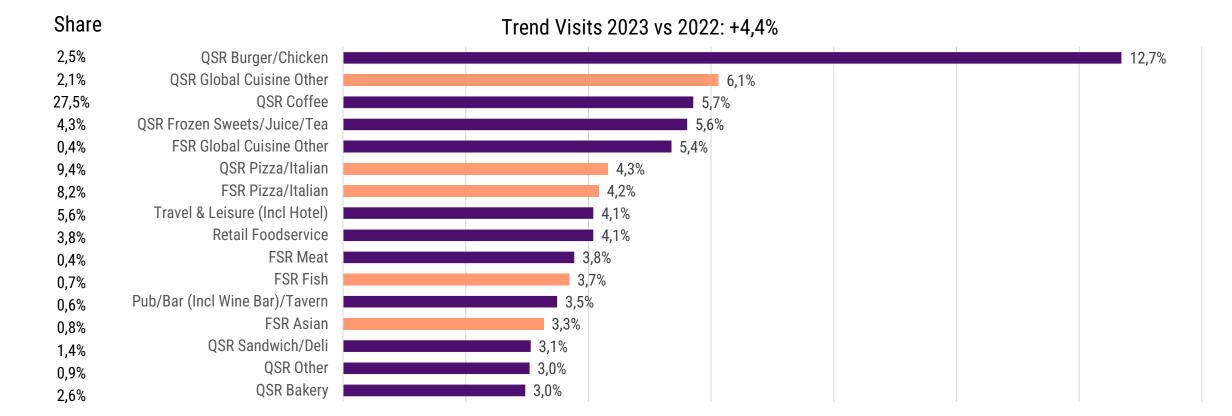
Trend 2023 vs 2022 (+4,4%)



Source: Circana - CREST® - Total OOH

Market Sub-segments

QSR burger, largely organized in chains, is growing at a double-digit rate

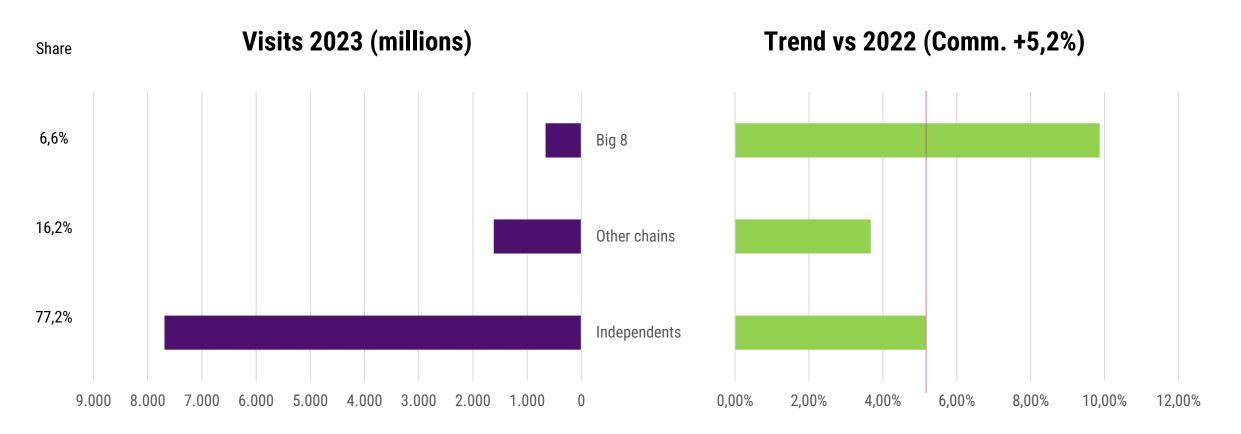




Source: Circana - CREST® - Total OOH Circana, LLC | Proprietary and confidential 15

Branded vs Independents - Visits

Independents are growing in line with the market. Small and medium-sized brands are slowing down.



Source: Circana - CREST® - Total OOH

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Total Commercial = Tot. 00H excl. T&L, Vending, Work Canteens

Big 8: Autogrill, RHG, McD, BK, OWW

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Small and Medium chains

Italy attractive for equity founds



🚺 Massimo Balsamo

Fish Performance (Excl. Molluscs and Crost.)

The category Stockfish and Baccalà represents 7% of Total Fish served in 2023 and it is performing well



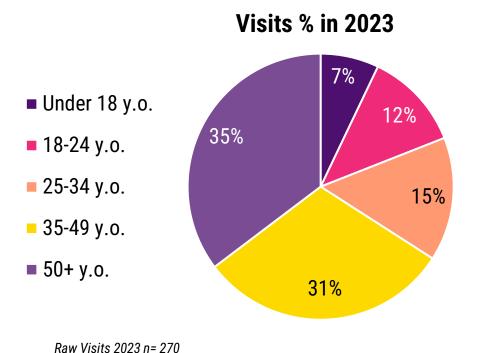
Raw Visits 2023 n= 270



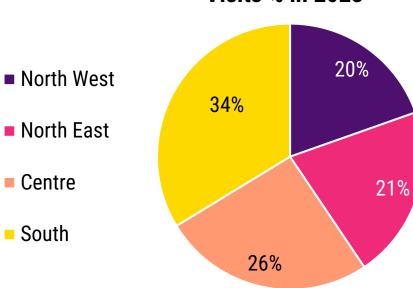
Source: Circana - CREST® - Total OOH

Stockfish and Baccalà Consumption





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Visits % in 2023

Source: Circana - CREST® - Total OOH

Main trends

LOYALTY

VALUE COMPONENT

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Loyalty across channels

Bakeries, Fast Food and Local Restaurants with table service are the channels to which consumers are most loyal (1 to 3 restaurant options)

Due to rising prices, 48% of consumers have a shorter list of bars and restaurants they visit.

	Bakery	18%		49%			15%	13%	6%	
	Fast food Restaurant	9%		44%		17%	16%	6 14	14%	
	Full Service Restaurant	6%	4:	43%		29%		19%	4%	
	Take Away	8%	4	40%		19%	13% 21%			
	Bar/Caffetteria 6% 38%			31%	21% 4%		4%			
Delivery from Restaurant		5%	36%		18%	10%		31%		
D	elivery App (Just eat, Uber	6%	35%		14%	9%		36%		
	Brewery/Pub	5%	33%		24%	, D	19%	19%		
	International Restaurant	5%	32%		15%	19%				
Go	ourmet/Starred restaurants	5%	26%	26% 11%			48%			
	Canteens	17%	10%	6% 5%						

■ I have only one place

- I have a list of a few options in mind (2-3)
- I have a long list of options (4-8)
- I choose at the moment, so the locations are very different
- I don't go to this place

Source: Circana - Foodservice Sentiment Study W10, IT, September 2023

Think about consumption outside the home. How much do you agree or disagree with the following statements regarding restaurants, fast food outlets, pubs, bars, cafes or canteens?

Think about when you visit the different places listed below. Select the answer that best suits you

Motivation and Expectations

65% of consumers eat out things they are unable to cook at home

38% of consumers are less likely to visit restaurants, so when they go they are looking for memorable experiences

Source: Circana - Foodservice Sentiment Study W11, IT, January' 2024

Values guide consumer choices

Growing focus on sustainability, well-being, health and identity







INCLUSION

64% I expect restaurants to be inclusive towards consumers who have special dietary/food needs



IDENTITY

57% I would like to know the brands of products used in restaurants

SUSTAINABILITY

52% I'm more loyal to restaurants that care about sustainability

WELL-BEING

72% Healthy food can be fun and creative



Source: Circana - Foodservice Sentiment Study W11, IT January 2024 23 23

Care Casua

"The format of the future will be care casual, that place that will be able to take care of the planet, people and all customers with specific needs"

> Matteo Figura, Foodservice Italy Executive Director of Circana

From Fast-Casual to Care-Casual

The new generation of restaurants



Care Casual

- Value Proposition and Brand Identity
- Innovation
- Storytelling
- Sustainability (I care about the world)
- Community wellbeing (I care about you)
- Inclusion (I care about all)
- Repeat driven Loyalty Programs (instead of LTO)



Thank you

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