### **KANTAR**

A Cod-sational Journey to a Sustainable consumption

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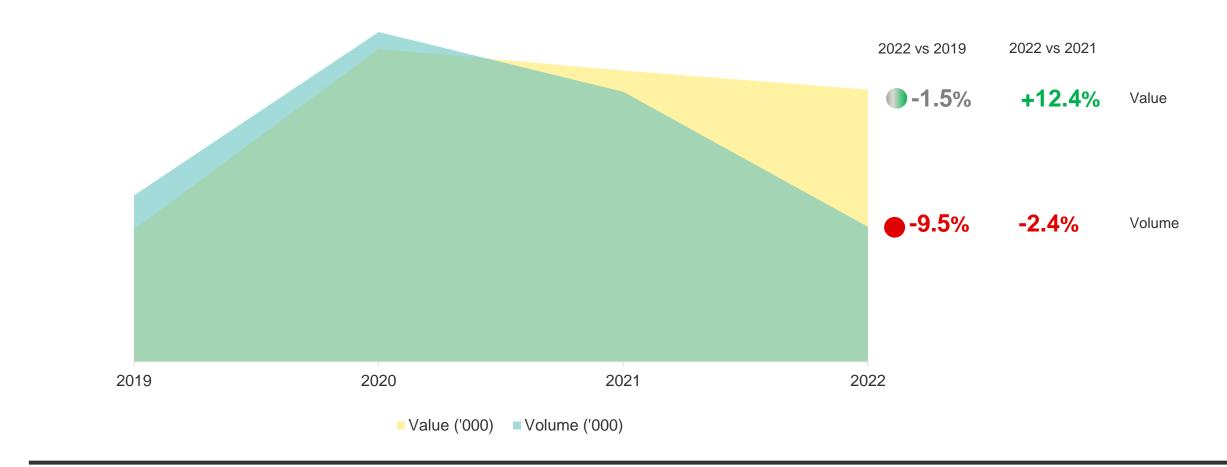


#### Consumer's wallet and confidence is being pushed to the limit



#### FMCG already feels the retraction of InHome consumption

FMCG IN-HOME | Value and Volume | 2019 to 2022





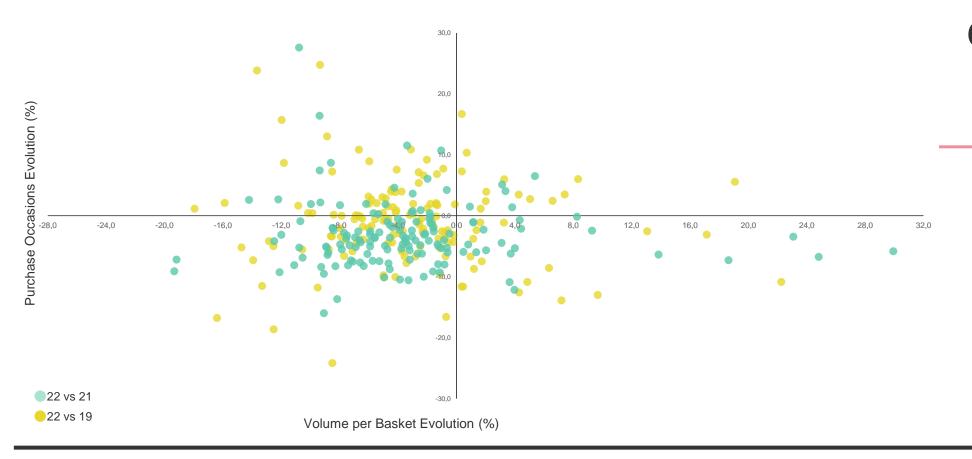
#### Budget management is done at each visit

FMCG IN-HOME | KPI's Nr of baskets Spent x Basket (€) **Volume x Basket** 5,9% 5,1% 4,0% -5,5% -8,7% -13,2% 22 vs '21 22 vs '19 22 vs '21 22 vs '19 22 vs '21 22 vs '19



#### Almost 2/3 of the categories already lose volume

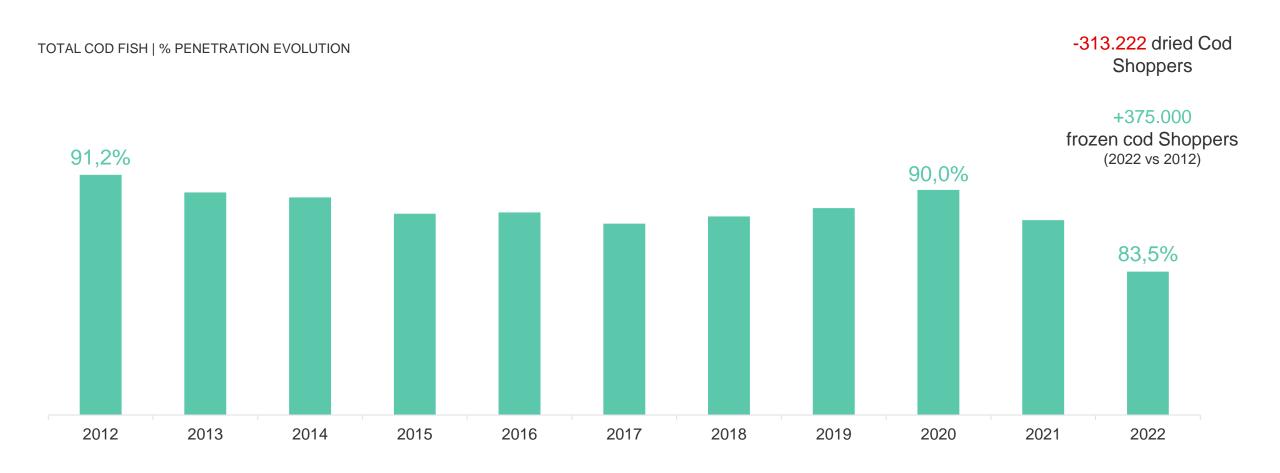
FMCG IN-HOME | Purchase Occasions Mapping vs Volume per Basket Evolution by category



60% of the categories fall, due to the consumption readjustment

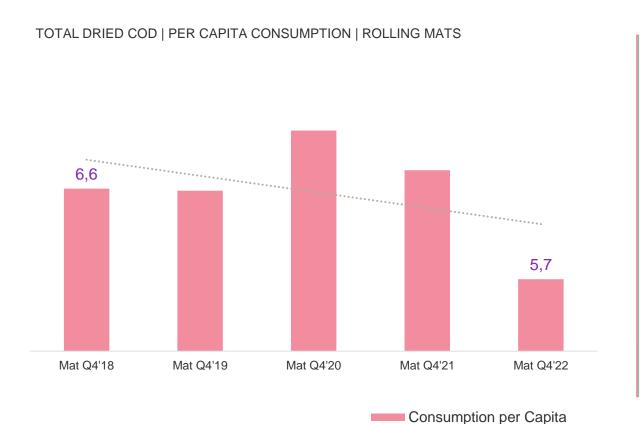
The driver is the presence in-store: 34% of categories gain purchase occasions vs '19 15% vs '21

#### The Portuguese consumer have never been so far from codfish

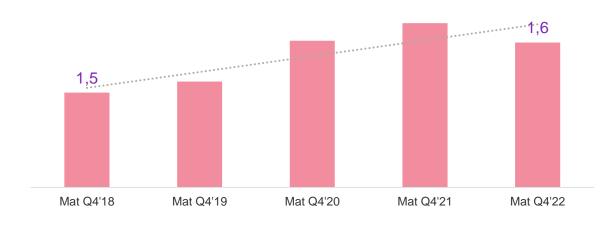




#### Even the increase in frozen consumption is insufficient



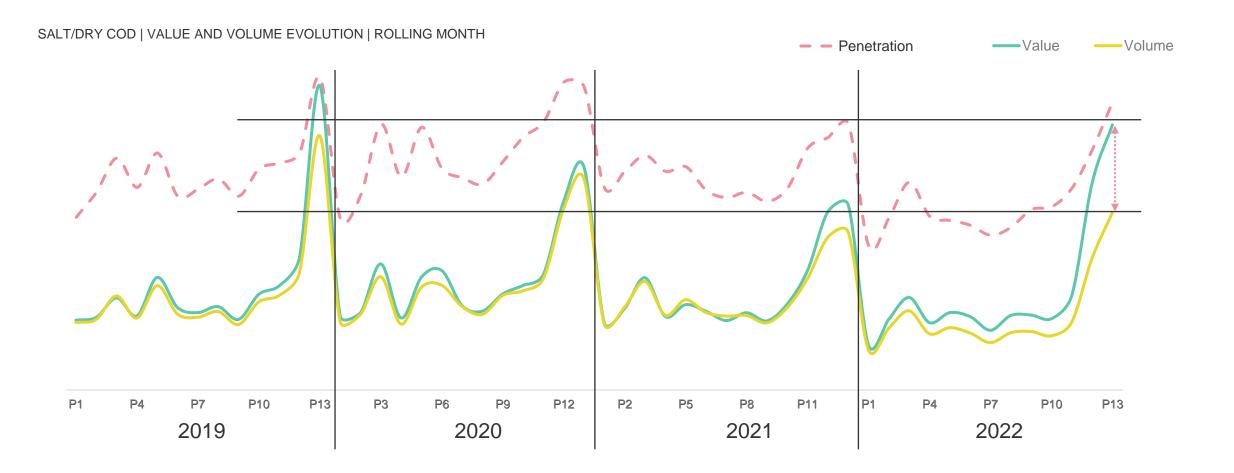
TOTAL FROZEN COD | PER CAPITA CONSUMPTION | ROLLING MATS



\* 2,5 elements in average per HHs : Source PT INE

······Linear (Consumption per Capita)

#### As well as the seasonality of Christmas does not bring lifetime guarantees





1.

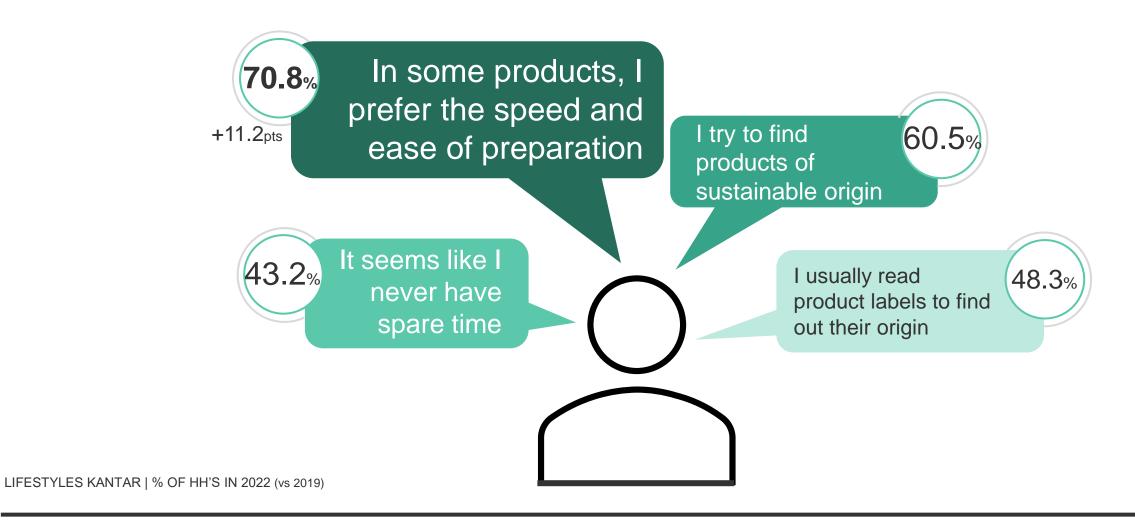
Meet the shopper DRIVERS

2.

Understand the space of each PROTEIN 3.

The importance of knowing the different TARGETS

#### It's necessary to bring Codfish closer to the current consumer



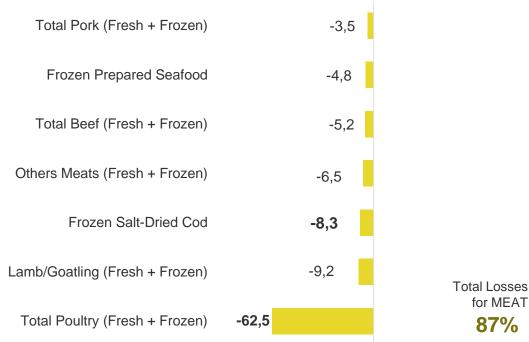


#### Cod is also being replaced by other animal proteins

SALT/DRY COD GAIN & LOSSES IN VALUE % | 2022 VS 2021



VALUE SWITCHED FROM SALT/DRY COD TO OTHER PROTEINS (%) | 2022 VS 2021



87%

for MEAT

<sup>\*</sup>Analysis within Total Frozen + Fresh Protein, 2022 vs 2021

# More clarity in the benefit of the product, attracts consumers even in declining categories

FMCG IN-HOME | % Penetration | Evolution YTD YTD T3 '22 vs YTD T3 '19





#### More than half of buyers only buy codfish for festive occasions

HEAVY CODFISH BUYERS - COD ALL YEAR LOVERS

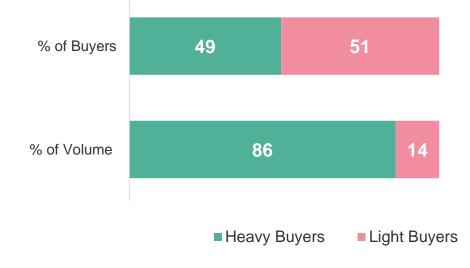
LIGHT CODFISH BUYERS - COD SEASONALS





22 kg per basket







baskets



4 kgs per basket

More Frozen Cod

- + Fresh Food:
- · Meat & Seafood
- Fruits & Vegetables
- Bread
- + Groceries:
- Bouillons/Rice/Flour
- Olive Oil/Cooking Oil/Vinegar

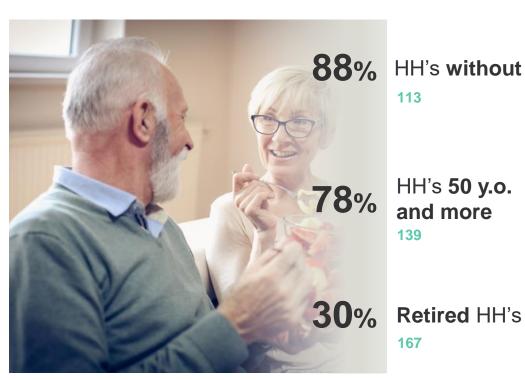
- + Frozen Food/Convenience:
- Pizzas/Breaded Snacks
- Ready Eat Meals
- + Indulgence:
- Ice Cream/Chocolates/Cookies
- · Salty snacking



#### We MUST prepare codfish for the future

HEAVY CODFISH BUYERS - COD ALL YEAR LOVERS

LIGHT CODFISH BUYERS - COD SEASONALS



HH's without kids

113

139

HH's with kids

HH's up to 49

123

y.o.

HH's with young kids / teenagers Single Youngs / 37% Young Couples w.o, kids

121



% of Buyers 2022 | Index vs Total population 222





#### **Essential stops for the cod-sational journey**

- Consumer education!

  About the benefits of
  Codfish source of protein,
  omega-3 fatty acids,
  vitamins, minerals (...)
- Cod'municate
  Use social media and other marketing channels to promote sustainable seafood choices
- Out of Home twist

  Highlight sustainable and versatile codfish options in stores and restaurants

- Cook Differently

  Offer simpler recipes and easy cooking tips (using in sandwiches, wraps, or pasta dishes) & convenient options (canned or frozen cod)
- Different forms, like smoked or dried, for new flavors.
  Add cod fish to salads, soups, and stews
- Sustainability
  Support certification programs and labels that promote sustainability

## **KANTAR**

# Takk Thank You Obrigada

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